

Press Release

February 4, 2026

MITSUI-SOKO HOLDINGS Co., Ltd.

MITSUI-SOKO HOLDINGS to Establish New CLO Relation Team in April

Supporting customers' Chief Logistics Officers (CLOs) to drive sustainable logistics strategies

On April 1, 2026, MITSUI-SOKO HOLDINGS Co., Ltd. (Head Office: Chuo-ku, Tokyo; President & CEO: Hirobumi Koga; hereinafter “we”) will establish the CLO Relation Team. This new organization is designed to work closely with Chief Logistics Officers (CLOs), whose appointment by specific shippers is mandated under the Logistics Efficiency Act (Act on the Promotion of Integration and Efficiency of Distribution Operations; hereinafter the “Act”). By identifying fundamental challenges within our customers’ supply chains and supporting the development of medium- to long-term plans, we provide concrete logistics solutions that ensure the continued sustainability of our customers’ businesses.

Background of the Establishment

As addressing the labor shortages in the logistics industry and reducing environmental impact become urgent priorities, starting in April 2026, shippers of a certain size or larger will be designated as “specified shippers” under amendments to the Act and will be required to appoint a CLO. To support these CLOs, we are establishing a specialized organization that leverages our comprehensive logistics capabilities, backed by a robust domestic and international network across all transport modes (land, sea, and air). This initiative integrates our extensive logistics expertise with MITSUI-SOKO SustainaLink¹—our specialized service for optimizing entire supply chains and building sustainable logistics networks.

¹ [Our Service Designed to Help Customers Achieve Supply Chain Sustainability](#)

Roles of the CLO Relation Team

Identifying Core Challenges:

The Team will identify fundamental issues by visualizing the entire customer supply chain, including support for calculating annual freight volumes.

End-to-End Collaboration:

The Team will work closely with the entire Group, supporting customers from developing medium- to long-term plans to providing concrete logistics solutions.

Ensuring Sustainability:

The Team will contribute to the sustainable growth of our customers’ businesses through structural improvements in logistics efficiency.

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Guided by our Purpose, “Empower society, encourage progress,” MITSUI-SOKO Group will collaborate closely with CLOs to ensure the long-term sustainability of our customers’ businesses. By responding swiftly to legal and regulatory requirements and providing advanced logistics services, we will meet the demands of an ever-changing society and continue to create new value.

For media inquiries regarding this matter

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