Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 6, 2026

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: MITSUI-SOKO HOLDINGS Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 9302
URL: https://www.mitsui-soko.com/en/
Representative: Hirobumi Koga, Representative Director and President, President Executive Officer
Inquiries: Takeshi Matsuki, Executive Officer of Finance and Accounting
Telephone: +81-3-6775-3082

Scheduled date to file semi-annual securities report: November 9, 2026
Scheduled date to commence dividend payments: December 2, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for securities analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	165,541	12.6	11,992	3.1	12,153	5.7	6,770	21.1
September 30, 2025	147,009	6.0	11,628	22.9	11,501	21.0	5,589	(4.4)

Note: Comprehensive income For the six months ended September 30, 2026: ¥10,834 million [(0.1)%]
For the six months ended September 30, 2025: ¥10,848 million [45.9%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	90.11	–
September 30, 2025	74.69	–

Notes: 1. The Company conducted a 3-for-1 share split of common shares, effective May 1, 2025. Basic earnings per share is calculated as if the share split had taken place at the beginning of the fiscal year ended March 31, 2026.
2. Diluted earnings per share have not been presented for the six months ended September 30, 2026 because there are no potentially dilutive shares with a dilutive effect.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	320,305	152,820	43.7
March 31, 2026	310,706	157,093	45.7

Reference: Equity capital
As of September 30, 2026: ¥140,035 million
As of March 31, 2026: ¥142,071 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	24.50	–	24.50	49.00
Fiscal year ending March 31, 2027	–	25.00			
Fiscal year ending March 31, 2027 (Forecast)			–	27.00	52.00

Note: Revisions to the forecasts of cash dividends most recently announced: Yes

For details on the revision to the dividend forecasts, please refer to "Notice Regarding Revision of Full-year Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2027 and Year-end Dividend Forecasts (Dividend Increase)" released today (November 6, 2026).

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	330,000	10.2	24,000	8.5	22,500	5.7	13,000	16.6	173.40

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: –
Excluded: –

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	77,991,106 shares
As of March 31, 2026	77,991,106 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	3,187,321 shares
As of March 31, 2026	1,182,633 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	75,141,771 shares
Six months ended September 30, 2025	74,825,625 shares

* The Company conducted a 3-for-1 share split of common shares, effective May 1, 2025. Accordingly, the average number of shares outstanding during the period is calculated as if the share split had taken place at the beginning of the fiscal year ended March 31, 2026.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Figures for the forecasts, outlooks, and targets described in this report that are not historical facts are calculated based on the currently available information and uncertain factors that may have an effect on future performance. The actual results may differ from the forecasts.

Semi-annual consolidated financial statements

(1) Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	48,042	44,075
Trade notes and accounts receivable, and contract assets	39,474	45,203
Inventories	2,219	2,824
Other	10,975	11,284
Allowance for doubtful accounts	(70)	(68)
Total current assets	100,642	103,320
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	71,333	69,647
Land	57,784	58,893
Other, net	15,111	19,053
Total property, plant and equipment	144,230	147,594
Intangible assets		
Goodwill	2,325	2,170
Other	10,796	9,885
Total intangible assets	13,121	12,056
Investments and other assets		
Investment securities	23,679	28,303
Other	29,115	29,126
Allowance for doubtful accounts	(82)	(96)
Total investments and other assets	52,712	57,333
Total non-current assets	210,064	216,984
Total assets	310,706	320,305

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Trade notes and accounts payable	16,904	18,897
Short-term borrowings	550	550
Current portion of long-term borrowings	12,070	7,193
Income taxes payable	2,859	3,841
Provision for bonuses	4,016	4,323
Other	20,126	27,504
Total current liabilities	56,527	62,310
Non-current liabilities		
Bonds payable	16,000	16,000
Long-term borrowings	51,070	58,149
Retirement benefit liability	6,065	6,038
Other	23,949	24,986
Total non-current liabilities	97,085	105,173
Total liabilities	153,612	167,484
Net assets		
Shareholders' equity		
Share capital	16,714	16,714
Capital surplus	10,857	9,319
Retained earnings	85,522	90,411
Treasury shares	(4,337)	(12,176)
Total shareholders' equity	108,756	104,268
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	12,338	15,486
Deferred gains or losses on hedges	0	0
Foreign currency translation adjustment	14,192	13,849
Remeasurements of defined benefit plans	6,783	6,430
Total accumulated other comprehensive income	33,314	35,766
Non-controlling interests	15,022	12,785
Total net assets	157,093	152,820
Total liabilities and net assets	310,706	320,305

(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Operating revenue		
Warehousing fee income	19,846	20,626
Stevedoring income	20,548	22,609
Port terminal fee income	8,616	9,213
Transportation income	71,142	82,612
Real estate income	3,362	4,540
Other	23,492	25,939
Total operating revenue	147,009	165,541
Operating costs		
Direct operation expenses	67,421	80,259
Rent expenses	11,394	12,225
Depreciation	4,232	4,458
Salaries and allowances	20,216	21,413
Other	20,496	22,236
Total operating costs	123,760	140,593
Operating gross profit	23,248	24,948
Selling, general and administrative expenses	11,620	12,956
Operating profit	11,628	11,992
Non-operating income		
Interest income	228	364
Dividend income	362	389
Foreign exchange gains	–	92
Share of profit of entities accounted for using equity method	23	87
Other	269	239
Total non-operating income	883	1,173
Non-operating expenses		
Interest expenses	470	561
Foreign exchange losses	54	–
Commission expenses	63	62
Loss on retirement of non-current assets	137	108
Other	284	279
Total non-operating expenses	1,010	1,011
Ordinary profit	11,501	12,153
Extraordinary income		
Gain on sale of businesses	–	600
Total extraordinary income	–	600
Extraordinary losses		
Head office relocation expenses	780	–
Loss on disaster	–	129
Total extraordinary losses	780	129
Profit before income taxes	10,720	12,624
Income taxes	3,324	4,051
Profit	7,395	8,572
Profit attributable to non-controlling interests	1,806	1,801
Profit attributable to owners of parent	5,589	6,770

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	7,395	8,572
Other comprehensive income		
Valuation difference on available-for-sale securities	2,034	3,148
Deferred gains or losses on hedges	0	(0)
Foreign currency translation adjustment	1,588	(580)
Remeasurements of defined benefit plans, net of tax	(220)	(356)
Share of other comprehensive income of entities accounted for using equity method	50	51
Total other comprehensive income	3,452	2,262
Comprehensive income	10,848	10,834
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,676	9,222
Comprehensive income attributable to non-controlling interests	2,171	1,611

(3) Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	10,720	12,624
Depreciation	5,493	5,813
Amortization of goodwill	122	137
Loss (gain) on sale of businesses	–	(600)
Head office relocation expenses	780	–
Loss on disaster	–	129
Increase (decrease) in allowance for doubtful accounts	(25)	14
Increase (decrease) in provision for bonuses	205	314
Increase (decrease) in retirement benefit liability	(182)	(4)
Interest and dividend income	(590)	(754)
Interest expenses	470	561
Share of loss (profit) of entities accounted for using equity method	(23)	(87)
Loss (gain) on sale of property, plant and equipment	(37)	(36)
Loss on retirement of non-current assets	137	108
Decrease (increase) in accounts receivable - trade, and contract assets	(3,213)	(5,953)
Increase (decrease) in trade payables	181	2,072
Other, net	6,329	7,219
Subtotal	20,368	21,560
Payments of relocation expenses	(700)	–
Compensation paid for damage	(650)	–
Payments associated with disaster loss	–	(98)
Interest and dividends received	640	840
Interest paid	(453)	(616)
Income taxes paid	(3,123)	(2,967)
Net cash provided by (used in) operating activities	16,081	18,719
Cash flows from investing activities		
Purchase of property, plant and equipment	(5,467)	(8,416)
Proceeds from sale of property, plant and equipment	261	80
Purchase of intangible assets	(941)	(489)
Purchase of investment securities	(515)	(34)
Loan advances	(11)	(10)
Proceeds from collection of loans receivable	12	9
Payments into time deposits	(322)	(0)
Proceeds from withdrawal of time deposits	494	121
Proceeds from sale of businesses	–	600
Other, net	173	179
Net cash provided by (used in) investing activities	(6,315)	(7,959)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from financing activities		
Proceeds from short-term borrowings	42,400	14,800
Repayments of short-term borrowings	(48,323)	(14,800)
Proceeds from long-term borrowings	10,700	8,871
Repayments of long-term borrowings	(2,636)	(6,520)
Dividends paid	(1,820)	(1,881)
Dividends paid to non-controlling interests	(1,863)	(2,000)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	–	(3,415)
Purchase of treasury shares	(0)	(8,641)
Other, net	(431)	(827)
Net cash provided by (used in) financing activities	(1,975)	(14,416)
Effect of exchange rate change on cash and cash equivalents	623	(188)
Net increase (decrease) in cash and cash equivalents	8,413	(3,844)
Cash and cash equivalents at beginning of period	34,652	47,698
Cash and cash equivalents at end of period	43,066	43,854