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August 4, 2026

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: MITSUI-SOKO HOLDINGS Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 9302
 URL: <https://www.mitsui-soko.com/en/>
 Representative: Hirobumi Koga, Representative Director and President, President Executive Officer
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 Telephone: +81-3-6775-3082
 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for securities analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	80,697	9.6	5,696	(10.8)	6,018	(7.8)	3,696	12.9
June 30, 2025	73,624	12.2	6,385	66.8	6,529	63.5	3,272	10.0

Note: Comprehensive income For the three months ended June 30, 2026: ¥6,604 million [41.1%]
 For the three months ended June 30, 2025: ¥4,679 million [(36.9)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	48.97	48.91
June 30, 2025	43.74	—

Note: The Company conducted a 3-for-1 share split of common shares, effective May 1, 2025. Basic earnings per share is calculated as if the share split had taken place at the beginning of the fiscal year ended March 31, 2026.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	312,170	148,692	43.7
March 31, 2026	310,706	157,093	45.7

Reference: Equity capital
 As of June 30, 2026: ¥136,273 million
 As of March 31, 2026: ¥142,071 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	24.50	—	24.50	49.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		25.00	—	25.00	50.00

Note: Revisions to the forecasts of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	156,000	6.1	11,200	(3.7)	10,500	(8.7)	6,000	7.4	79.87
Fiscal year ending March 31, 2027	316,000	5.5	23,000	4.0	21,100	(0.9)	12,500	12.1	166.40

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: –

Excluded: –

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	77,991,106 shares
As of March 31, 2026	77,991,106 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	3,204,080 shares
As of March 31, 2026	1,182,633 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	75,479,491 shares
Three months ended June 30, 2025	74,806,716 shares

* The Company conducted a 3-for-1 share split of common shares, effective May 1, 2025. Accordingly, the average number of shares outstanding during the period are calculated as if the share split had taken place at the beginning of the fiscal year ended March 31, 2026.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Proper use of earnings forecasts, and other special matters

Figures for the forecasts, outlooks, and targets described in this report that are not historical facts are calculated based on the currently available information and uncertain factors that may have an effect on future performance. The actual results may differ from the forecasts.

Quarterly consolidated financial statements

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	48,042	41,412
Notes and operation accounts receivable trade, and contract assets	39,474	42,143
Inventories	2,219	2,673
Other	10,975	13,104
Allowance for doubtful accounts	(70)	(68)
Total current assets	100,642	99,266
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	71,333	70,679
Land	57,784	59,068
Other, net	15,111	16,267
Total property, plant and equipment	144,230	146,014
Intangible assets		
Goodwill	2,325	2,294
Other	10,796	10,258
Total intangible assets	13,121	12,552
Investments and other assets		
Investment securities	23,679	25,807
Other	29,115	28,609
Allowance for doubtful accounts	(82)	(80)
Total investments and other assets	52,712	54,337
Total non-current assets	210,064	212,904
Total assets	310,706	312,170

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Trade notes and accounts payable	16,904	17,984
Short-term borrowings	550	550
Current portion of long-term borrowings	12,070	9,867
Income taxes payable	2,859	1,883
Provision for bonuses	4,016	2,576
Other	20,126	26,948
Total current liabilities	56,527	59,811
Non-current liabilities		
Bonds payable	16,000	16,000
Long-term borrowings	51,070	56,816
Retirement benefit liability	6,065	6,024
Other	23,949	24,826
Total non-current liabilities	97,085	103,667
Total liabilities	153,612	163,478
Net assets		
Shareholders' equity		
Share capital	16,714	16,714
Capital surplus	10,857	9,295
Retained earnings	85,522	87,336
Treasury shares	(4,337)	(12,295)
Total shareholders' equity	108,756	101,050
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	12,338	13,735
Deferred gains or losses on hedges	0	0
Foreign currency translation adjustment	14,192	14,879
Remeasurements of defined benefit plans	6,783	6,607
Total accumulated other comprehensive income	33,314	35,222
Non-controlling interests	15,022	12,419
Total net assets	157,093	148,692
Total liabilities and net assets	310,706	312,170

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

Quarterly consolidated statement of income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Operating revenue		
Warehousing fee income	9,801	10,226
Stevedoring income	10,105	11,157
Port terminal fee income	4,195	4,617
Transportation income	36,090	39,671
Real estate income	1,636	2,263
Other	11,794	12,760
Total operating revenue	73,624	80,697
Operating costs		
Direct operation expenses	33,689	39,012
Rent expenses	5,618	6,077
Depreciation	2,083	2,211
Salaries and allowances	10,060	10,561
Other	10,035	10,678
Total operating costs	61,487	68,540
Operating gross profit	12,136	12,157
Selling, general and administrative expenses	5,751	6,461
Operating profit	6,385	5,696
Non-operating income		
Interest income	131	179
Dividend income	324	374
Foreign exchange gains	15	72
Share of profit of entities accounted for using equity method	37	87
Other	83	76
Total non-operating income	593	790
Non-operating expenses		
Interest expenses	229	260
Other	219	207
Total non-operating expenses	449	468
Ordinary profit	6,529	6,018
Extraordinary income		
Gain on sale of businesses	—	600
Total extraordinary income	—	600
Extraordinary losses		
Head office relocation expenses	390	—
Total extraordinary losses	390	—
Profit before income taxes	6,139	6,618
Income taxes	1,744	2,016
Profit	4,394	4,601
Profit attributable to non-controlling interests	1,121	905
Profit attributable to owners of parent	3,272	3,696

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	4,394	4,601
Other comprehensive income		
Valuation difference on available-for-sale securities	300	1,396
Deferred gains or losses on hedges	(0)	0
Foreign currency translation adjustment	168	638
Remeasurements of defined benefit plans, net of tax	(88)	(178)
Share of other comprehensive income of entities accounted for using equity method	(94)	145
Total other comprehensive income	285	2,002
Comprehensive income	4,679	6,604
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,505	5,603
Comprehensive income attributable to non-controlling interests	1,174	1,000

(3) Quarterly consolidated statement of cash flows

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	6,139	6,618
Depreciation	2,699	2,887
Amortization of goodwill	60	68
Loss (gain) on sale of businesses	-	(600)
Head office relocation expenses	390	-
Increase (decrease) in allowance for doubtful accounts	1	(4)
Increase (decrease) in provision for bonuses	(1,457)	(1,450)
Increase (decrease) in retirement benefit liability	(187)	(39)
Interest and dividend income	(456)	(553)
Interest expenses	229	260
Share of loss (profit) of entities accounted for using equity method	(37)	(87)
Loss (gain) on sale of property, plant and equipment	(31)	(17)
Loss on retirement of non-current assets	8	60
Decrease (increase) in accounts receivable - trade, and contract assets	(1,652)	(2,440)
Increase (decrease) in trade payables	226	949
Other, net	4,831	5,149
Subtotal	10,762	10,802
Payments of relocation expenses	(301)	-
Compensation paid for damage	(650)	-
Interest and dividends received	456	553
Interest paid	(156)	(189)
Income taxes paid	(1,518)	(2,562)
Net cash provided by (used in) operating activities	8,593	8,603
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,704)	(4,543)
Proceeds from sale of property, plant and equipment	64	32
Purchase of intangible assets	(445)	(220)
Purchase of investment securities	(4)	(24)
Loan advances	(14)	(7)
Proceeds from collection of loans receivable	7	5
Payments into time deposits	(87)	-
Proceeds from withdrawal of time deposits	371	122
Proceeds from sale of businesses	-	600
Other, net	86	89
Net cash provided by (used in) investing activities	(3,725)	(3,945)

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Cash flows from financing activities		
Proceeds from short-term borrowings	32,500	6,000
Repayments of short-term borrowings	(27,419)	(6,000)
Proceeds from long-term borrowings	—	6,305
Repayments of long-term borrowings	(1,135)	(2,762)
Dividends paid	(1,820)	(1,881)
Dividends paid to non-controlling interests	(1,227)	(1,726)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	—	(3,450)
Purchase of treasury shares	(0)	(7,958)
Other, net	(355)	(397)
Net cash provided by (used in) financing activities	541	(11,871)
Effect of exchange rate change on cash and cash equivalents	(154)	706
Net increase (decrease) in cash and cash equivalents	5,253	(6,507)
Cash and cash equivalents at beginning of period	34,652	47,698
Cash and cash equivalents at end of period	39,906	41,191