MITSUI-SOKO

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Financial Report for the Fiscal Year ended March 31, 2014

MITSUI-SOKO CO., LTD.



May 8, 2014



Summary of the Financial Report 1 ...
for the Fiscal Year ended March 31, 2014
Detailed Forecast for FY2015 7 ...

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Supplementary Materials (Attachment)

(Year ending March 31, 2015)



| Consolidated Total | FY2013 (Apr.2012- Mar.2013) | FY2014 (Apr.2013- Mar.2014) | Amount of Change | Percentage of Change |
|--------------------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|
| Net revenue | 148,241 | 161,535 | +13,294 | +9.0% |
| Operating income | 5,362 | 5,494 | +131 | +2.5% |
| Ordinary income | 3,746 | 3,806 | +59 | +1.6% |
| Net income | 3,166 | 4,491 | +1,325 | +41.9% |
| Cash flows from operating activities | 7,141 | 13,639 | +6,497 | +91.0% |
| Cash flows from investing activities | (35,745) | (5,339) | +30,405 | _ |
| Cash flows from financing activities | 3,139 | (24,012) | (27,152) | _ |
| Shareholders' equity | 54,766 | 62,618 | +7,851 | +14.3% |
| Total assets | 232,872 | 220,728 | (12,144) | (5.2)% |
| Shareholders' equity ratio | 23.5% | 28.4% | +4.9% | _ |



(2) Net Revenue (comparison with the same period in the previous year)

| Consolidated Total | FY2013 (Apr.2012- Mar.2013) | FY2014 (Apr.2013- Mar.2014) | Amount of Change | Percentage of Change | Main Factors |
|-------------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|---|
| Warehouse | 45,578 | 46,606 | +1,027 | +2.3% | |
| Domestic port terminal | 14,580 | 15,372 | +791 | +5.4% | |
| Overseas logistics | 13,695 | 17,595 | +3,899 | +28.5% | Impact of currency exchange rate & a full-year contribution of an European subsidiary acquired in FY2013. |
| International transportation | 5,785 | 6,419 | +634 | +11.0% | |
| Air cargo | 19,872 | 23,673 | +3,801 | +19.1% | A full-year contribution of Mitsui-Soko Express Co., Ltd. |
| Logistics systems | 33,071 | 37,358 | +4,286 | +13.0% | Contribution of new business and increase handling of electronics retail store. |
| BPO | 5,923 | 6,604 | +680 | +11.5% | |
| Real estate | 11,397 | 11,050 | (347) | (3.0)% | Sale of leasing properties |
| Elimination and /or corporate | (1,663) | (3,144) | (1,481) | _ | |
| Net Revenue | 148,241 | 161,535 | +13,294 | +9.0% | |



(3) Operating Income (comparison with the same period in the previous year)

| Consolidated Total | FY2013 (Apr.2012- Mar.2013) | FY2014 (Apr.2013- Mar.2014) | Amount of Change | Percentage of Change | Main Factors |
|------------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|--|
| Warehouse | 2,937 | 2,702 | (235) | (8.0)% | Temporary cost for congestion of cargoes |
| Domestic port terminal | 583 | 905 | +321 | +55.1% | Effect of cost reduction |
| Overseas logistics | (95) | 212 | +307 | | A full-year contribution of an European subsidiary acquired in FY2013 & increased operation income in Southeast Asian region |
| International transportation | 194 | 217 | +23 | +12.2% | |
| Air cargo | 1,542 | 2,099 | +557 | +36.1% | A full-year contribution of Mitsui-Soko Express Co., Ltd. |
| Logistics systems | 841 | 1,313 | +471 | +56.0% | Improvement of cost structural reform |
| ВРО | 239 | 149 | (89) | (37.6)% | Temporary cost incurrence for relocation of goods |
| Real estate | 7,080 | 6,397 | (683) | (9.6)% | Sale of leasing properties |
| Joint company expenses | (7,960) | (8,501) | (540) | | Increased cost of system intergration & amortization of goodwill |
| Operating Income | 5,362 | 5,494 | +131 | +2.5% | |



Air cargo

BPO

Total

Real estate

Elimination and /or corporate,

Joint company expenses

(1,100)

40,000

(714)

40,725

(4) Net Revenue and Operating Income (4Q comparison with the forecast)

4Q Net Revenue 4Q Operating Income Consolidated Total Estimate released on Amount of Estimate released on Amount of Results Results Feb., 2014 Feb., 2014 change change (583)800 583 Warehouse 12,000 11,416 (216)4,000 3.846 (153)200 199 Domestic port terminal (0)+33**Overseas** logistics 5,000 4,784 (215)100 133 +85International transportation 1,500 1,585 50 47 (2)5,500 5,567 +67350 251 (98)8,500 +1,371+46Logistics systems 9,871 600 646 1,800 100 1,679 (120)50 (49)(111)(80)2,800 2,688 1.600 1.519

+385

+725

(2,200)

1,600

(2,077)

1,355

4

Unit : Millions of yen

+122

(244)

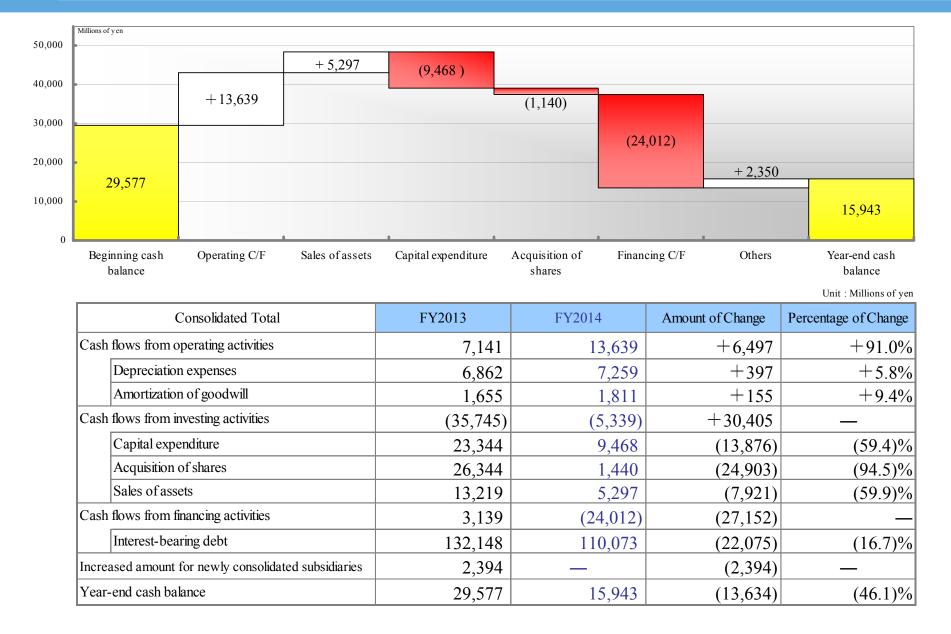


| Unit | : | Millions | ofyen |
|------|---|----------|-------|
|------|---|----------|-------|

| Consolidated Total | FY2013 (Apr.2012- Mar.2013) | FY2014 (Apr.2013- Mar.2014) | Amount of Change |
|---|-----------------------------------|-----------------------------------|---------------------|
| Operating income | 5,362 | 5,494 | +131 |
| Non-operating income (expenses) | (1,616) | (1,688) | (72) |
| Financial balance | (1,093) | (812) | +281 |
| Ordinary income | 3,746 | 3,806 | +59 |
| Extraordinary gains | 6,925 | 5,146 | (1,779) |
| Gain on sales of properties | 6,284 | 5,113 | (1,171) |
| Extraordinary losses | 4,477 | 875 | (3,602) |
| Impairment loss/ Loss on sales of fixed assets | 3,772 | | (3,772) |
| Net income | 3,166 | 4,491 | +1,325 |



Summary of the Financial Report for FY2014 (6) Cash Flows





| <u> <previous segment=""></previous></u> | <u> <new segment<="" u="">></new></u> | | | |
|--|--|-------------------------------|---------------|--------------------|
| | _ | | [Net Revenue] | [Operating Income] |
| Warehouse |]> | Warehouse | 47,176 | 2,131 |
| Domestic port terminal |] | Port terminal | 15,372 | 893 |
| Overseas logistics | | | | |
| | | Global flow | 26,693 | 554 |
| International transportation | | | | |
| Air cargo |]• | Global express | 23,117 | 2,061 |
| Logistics systems |]• | Logistics sysems | 34,457 | 944 |
| BPO |] | BPO | 6,604 | 66 |
| Real estate |] | Real estate | 11,050 | 6,397 |
| Elimination and /or corporate |]• | Elimination and /or corporate | (2,935) | (7,555) |

* The amount of net revenue and operating income is from the results of FY2014 (Unit: Millions of yen)



| Consolidated Total | FY2014 (Apr.2013- Mar.2014) | FY2015 (Apr.2014- Mar.2015) | Amount of Change | Percentage of Change |
|--------------------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|
| Net revenue | 161,535 | 175,000 | +13,464 | +8.3% |
| Operating income | 5,494 | 7,300 | +1,805 | +32.8% |
| Ordinary income | 3,806 | 6,000 | +2,193 | +57.6% |
| Net income | 4,491 | 2,400 | (2,091) | (46.6)% |
| Cash flows from operating activities | 13,639 | 13,000 | (639) | (4.7)% |
| Cash flows from investing activities | (5,339) | (16,000) | (10,660) | _ |
| Cash flows from financing activities | (24,012) | (2,000) | +22,012 | _ |
| Shareholders' equity | 62,618 | 64,000 | +1,381 | +2.2% |
| Total assets | 220,728 | 225,000 | +4,271 | +1.9% |
| Shareholders' equity ratio | 28.4% | 28.4% | +0.1% | _ |



| Consolidated Total | FY2014 (Apr.2013- Mar.2014) | FY2015 (Apr.2014- Mar.2015) | Amount of Change | Percentage of Change | Expected Factors |
|-------------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|---|
| Warehouse | 47,176 | 49,000 | +1,823 | +3.9% | Increase in health related products & freight inward and outward |
| Port terminal | 15,372 | 16,000 | +627 | +4.1% | |
| Global flow | 26,693 | 33,000 | +6,306 | +23.6% | Contribution of Asian region |
| Global express | 23,117 | 26,000 | +2,882 | +12.5% | Increased volume of certain projects |
| Logistics systems | 34,457 | 35,000 | +542 | +1.6% | |
| BPO | 6,604 | 8,000 | +1,395 | +21.1% | Increase in file archiving and in volume as to educational and financial institution. |
| Real estate | 11,050 | 10,800 | (250) | (2.3)% | |
| Elimination and /or corporate | (2,935) | (2,800) | +135 | — | |
| Net Revenue | 161,535 | 175,000 | +13,464 | +8.3% | |



| Consolidated Total | FY2014 (Apr.2013- Mar.2014) | FY2015 (Apr.2014- Mar.2015) | Amount of Change | Percentage of Change | Expected Factors |
|------------------------|-----------------------------------|-----------------------------------|------------------------|----------------------------|--|
| Warehouse | 2,131 | 3,000 | +868 | +40.7% | Cost reduction by operational efficiency |
| Port terminal | 893 | 1,000 | +106 | +11.9% | |
| Global flow | 554 | 700 | +145 | +26.2% | Growth especially in Asian region |
| Global express | 2,061 | 2,100 | +38 | +1.8% | |
| Logistics systems | 944 | 2,100 | +1,155 | +122.4% | Continuing effect of cost structural reform |
| BPO | 66 | 700 | +633 | +959.1% | Sales increase & cost reduction |
| Real estate | 6,397 | 5,500 | (897) | (14.0)% | Effect of large-scale repairing and re-equipping |
| Joint company expenses | (7,555) | (7,800) | (244) | | |
| Operating Income | 5,494 | 7,300 | +1,805 | +32.8% | |



| | FY2014 | FY201 | 5 (Apr.2014-Mar | r.2015) | Amount |
|---------------------------------|-------------------------|----------|-----------------|---------|--------------|
| Consolidated Total | (Apr.2013- Mar.2014) | 1st Half | 2nd Half | Total | of Change |
| Operating income | 5,494 | 4,000 | 3,300 | 7,300 | +1,805 |
| Non-operating income (expenses) | (1,688) | (800) | (500) | (1,300) | +388 |
| Financial balance | (812) | (400) | (400) | (800) | +12 |
| Ordinary income | 3,806 | 3,200 | 2,800 | 6,000 | +2,193 |
| Extraordinary gains | 5,146 | 100 | _ | 100 | (5,046) |
| Gain on sales of properties | 5,113 | _ | _ | _ | (5,113) |
| Extraordinary losses | 875 | 50 | 350 | 400 | (475) |
| Net income | 4,491 | 1,300 | 1,100 | 2,400 | (2,091) |



| | | FY2014 | FY2015 | (Apr.2014-M | lar.2015) | Amount of | Percentage |
|-----|-----------------------------------|-------------------------|----------|-------------|-----------|-----------|--------------|
| | Consolidated Total | (Apr.2013- Mar.2014) | 1st Half | 2nd Half | Total | Change | of Change |
| Cas | h flows from operating activities | 13,639 | 6,500 | 6,500 | 13,000 | (639) | (4.7)% |
| | Depreciation expenses | 7,259 | 3,500 | 4,000 | 7,500 | +240 | +3.3% |
| | Amortization of goodwill | 1,811 | 900 | 900 | 1,800 | (11) | (0.6)% |
| Cas | h flows from investing activities | (5,339) | (8,000) | (8,000) | (16,000) | (10,660) | _ |
| | Capital expenditure | 9,468 | 7,500 | 8,000 | 15,500 | +6,031 | +63.7% |
| | Acquisition of shares | 1,440 | 500 | — | 500 | (940) | (65.3)% |
| | Sales of assets | 5,297 | _ | | — | (5,297) | (100.0)% |
| Cas | h flows from financing activities | (24,012) | (0) | (2,000) | (2,000) | +22,012 | - |
| | Interest-bearing debt | 110,073 | 110,000 | 110,000 | 110,000 | (73) | (0.1)% |
| Yea | r-end cash balance | 15,943 | 14,500 | 11,000 | 11,000 | (4,943) | (31.0)% |