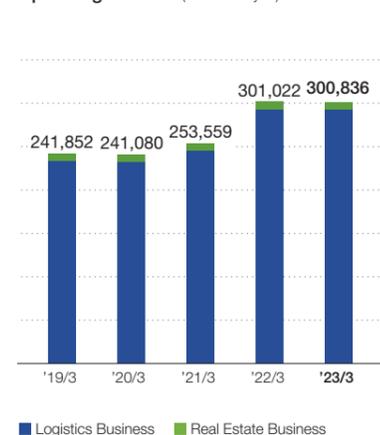


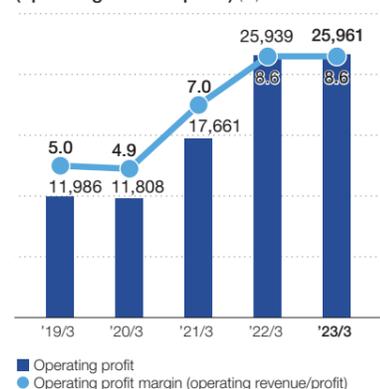
Financial/Non-Financial Data Highlights

Financial Data

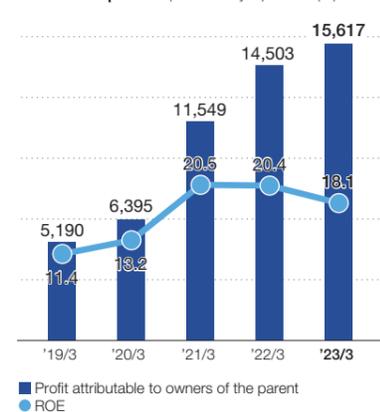
Operating revenue (millions of yen)



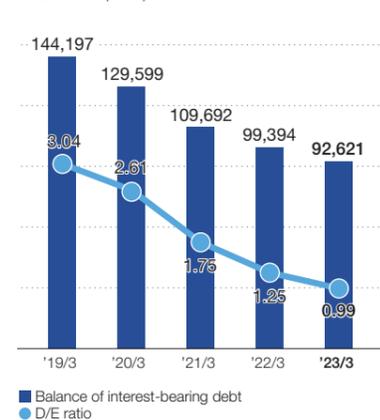
Operating profit (millions of yen)/
Operating profit margin
(operating revenue/profit) (%)



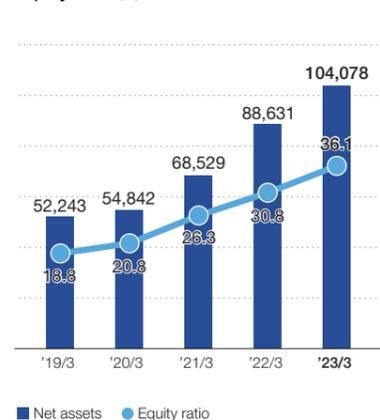
Profit attributable to owners of parent (millions of yen)/ROE (%)



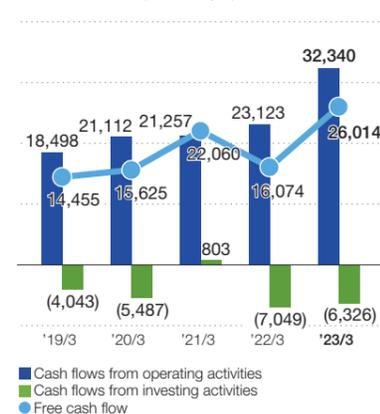
Balance of interest-bearing debt (millions of yen)/
D/E Ratio (times)



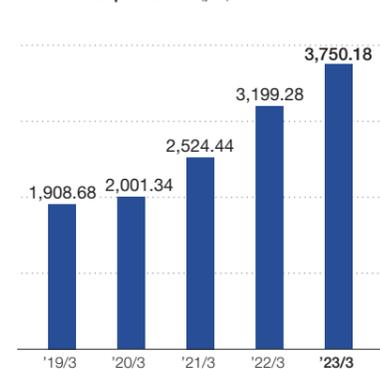
Net assets (millions of yen)/
Equity ratio (%)



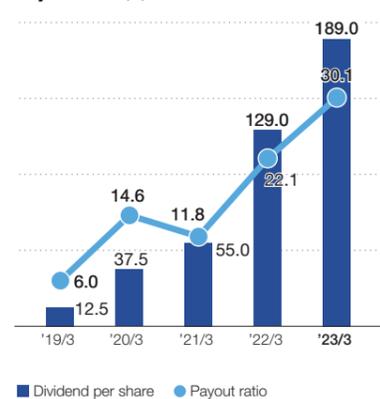
Cash flows from operating activities (millions of yen)/
Cash flows from investing activities (millions of yen)/
Free cash flow (millions of yen)



Net assets per share (yen)



Dividend per share (yen)/
Payout ratio (%)

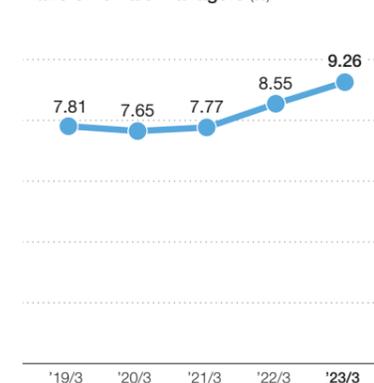


Non-Financial Data

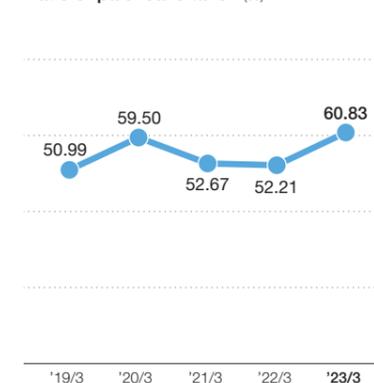
MSH: MITSUI-SOKO HOLDINGS, MSC: MITSUI-SOKO, MSE: MITSUI-SOKO EXPRESS, MSL: MITSUI-SOKO LOGISTICS, MSCS: MITSUI-SOKO Supply Chain Solutions, MST: MITSUI-SOKO TRANSPORT

Social Data

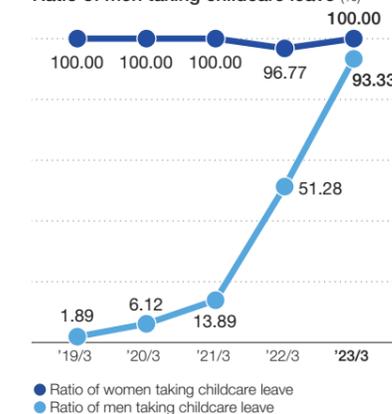
Ratio of female managers (%)



Ratio of paid leave taken (%)



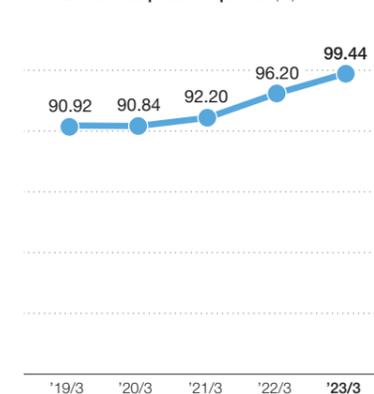
Ratio of women taking childcare leave (%)/
Ratio of men taking childcare leave (%)



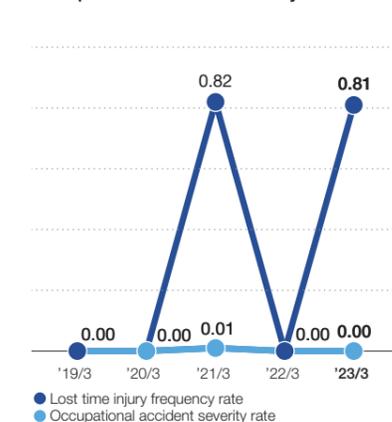
Absentee rate (%)



Health checkup take-up rate (%)



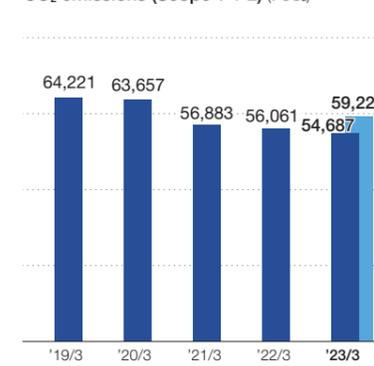
Lost time injury frequency rate/
Occupational accident severity rate



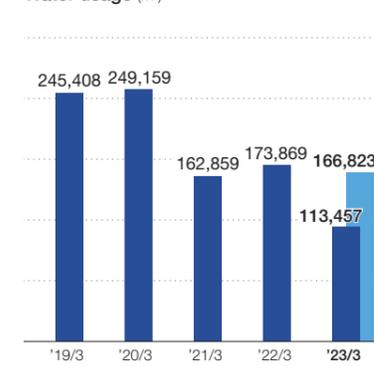
The scope of the main social data is MSH, MSC, MSE, MSL, MSCS, and MST.

Environmental Data

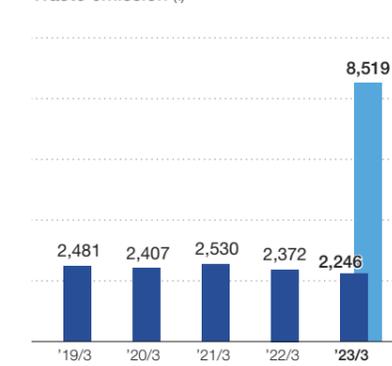
CO₂ emissions (Scope 1 + 2) (t-CO₂)



Water usage (m³)



Waste emission (t)



■ Scope of periodic reports under the Energy Conservation Law (Data for MSH, MSC, MSL, Marukyo Logistics Co., Ltd. [Osaka], and Marukyo Logistics Co., Ltd. [Ehime]).
■ From the fiscal year ended March 31, 2023, the scope of coverage has been expanded to include MSH, MSC, MSE, MSL, MSCS, MST, Marukyo Logistics Co., Ltd. (Osaka), and Marukyo Logistics Co., Ltd. (Ehime).

■ MSH and MSC sites
■ From the fiscal year ended March 31, 2023, the scope of coverage has been expanded to include MSH, MSC, MSE, MSL, MSCS, MST, Marukyo Logistics Co., Ltd. (Osaka), and Marukyo Logistics Co., Ltd. (Ehime).

■ MSC bases that have obtained green management certification
■ From the fiscal year ended March 31, 2023, the scope of coverage has been expanded to include MSH, MSC, MSE, MSL, MSCS, MST, Marukyo Logistics Co., Ltd. (Osaka), and Marukyo Logistics Co., Ltd. (Ehime).

Five-Year Consolidated Financial Data

MITSUI-SOKO HOLDINGS Co., Ltd. and its Consolidated Subsidiaries
Years ended March 31

(Millions of yen)

	2019/03	2020/03	2021/03	2022/03	2023/03
Operating Results (for the year)					
Operating revenue	241,852	241,080	253,559	301,022	300,836
Logistics business	233,404	231,982	244,645	292,213	292,022
Real estate business	9,170	9,833	9,621	9,574	9,629
Intersegment transaction eliminations	(721)	(736)	(706)	(765)	(815)
Operating cost	211,513	211,058	218,094	256,743	256,142
Operating gross profit	30,339	30,022	35,465	44,278	44,694
Selling, general and administrative expenses	18,352	18,213	17,804	18,338	18,732
Operating profit	11,986	11,808	17,661	25,939	25,961
Profit before income taxes	9,848	10,973	19,040	25,553	27,029
Profit attributable to owners of parent	5,190	6,395	11,549	14,503	15,617
ROE (%)	11.4	13.2	20.5	20.4	18.1
Financial Position (at year-end)					
Net assets	52,243	54,842	68,529	88,631	104,078
Total assets	252,078	239,309	238,371	258,297	258,679
Balance of interest-bearing debt	144,197	129,599	109,692	99,394	92,621
D/E ratio (times)	3.04	2.61	1.75	1.25	0.99
Equity ratio (%)	18.8	20.8	26.3	30.8	36.1
Cash Flows					
Cash flows from operating activities	18,498	21,112	21,257	23,123	32,340
Cash flows from investing activities	(4,043)	(5,487)	803	(7,049)	(6,326)
Free cash flow	14,455	15,625	22,060	16,074	26,014
Cash flows from financing activities	(16,618)	(16,746)	(21,683)	(17,218)	(16,053)
Per Share Information					
Net income (yen)	208.99	257.50	465.01	583.98	628.08
Net assets (yen)	1,908.68	2,001.34	2,524.44	3,199.28	3,750.18
Dividend (yen)	12.5	37.5	55.0	129.0	189.0
Payout ratio (%)	6.0	14.6	11.8	22.1	30.1
Stock Price-Related Information					
Price/earnings ratio (times)	8.7	5.4	4.7	4.3	6.2
Total shareholders return (%)	108.5	85.7	134.5	162.4	257.3
[Comparative index] (%)	[104.5]	[86.6]	[115.6]	[127.7]	[153.5]

Notes:

- Operating revenue does not include consumption tax.
- Effective from the first quarter of the fiscal year ended March 31, 2022, the Company has applied the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, issued on March 31, 2020). The consolidated financial data for the fiscal year ended March 31, 2022 and thereafter are indicators after retroactive application of the said accounting standard.
- Interest-bearing debt figures include lease liabilities.
- On October 1, 2018, the Company conducted a reverse stock split at a ratio of five shares to one share of common stock. Net income per share, net assets per share, and dividend per share were calculated on the assumption that the share consolidation was conducted at the beginning of the fiscal year ended March 31, 2019.
- The comparative indicators for Total shareholders return are the Tokyo Stock Price Index (TOPIX) transportation and warehousing industry-related sector indices (including dividends).

Five-Year Non-Financial Data

Main Social Data

	2019/03	2020/03	2021/03	2022/03	2023/03
Number of employees (Number of temporary workers included) (persons)	1,825	1,823	1,893	1,842	1,875
Total of new graduate hires (persons)	43	62	50	49	52
Ratio of female managers (%)	7.81	7.65	7.77	8.55	9.26
Employment rate for persons with disabilities (%)	1.72	1.96	2.19	1.83	2.43
Ratio of employee overtime work (%)	17.41	16.99	16.35	18.31	17.36
Ratio of paid leave taken (%)	50.99	59.50	52.67	52.21	60.83
Ratio of employees taking childcare leave (Men) (%)	1.89	6.12	13.89	51.28	93.33
Ratio of employees taking childcare leave (Women) (%)	100.0	100.0	100.0	96.77	100.00
Ratio of employees returning to work after taking childcare leave (%)	92.86	96.67	100.0	97.56	100.00
Absentee rate (%)	0.29	0.38	0.37	0.13	0.17
Health checkup take-up rate (%)	90.92	90.84	92.20	96.20	99.44
Number of occupational accidents	1	1	4	1	3
Lost time injury frequency rate	0.00	0.00	0.82	0.00	0.81
Occupational accident severity rate	0.00	0.00	0.01	0.00	0.00

Note: The scope of the main data of the working environment is MSH, MSC, MSE, MSL, MSCS, and MST.

Main Environmental Data

	2019/03	2020/03	2021/03	2022/03	2023/03
Total energy usage (GJ)	1,186,487	1,180,755	1,093,309	1,079,887	1,156,005
- Electricity (1,000 kWh)	73,742	73,881	69,317	69,513	77,228
In-house renewable energy usage	—	—	—	416	2,615
- Gasoline (kl)	244	175	151	124	171
- Heavy oil (kl)	2	2	12	3	2
- Kerosene (kl)	0	0	0	0	0
- Light oil (kl)	10,167	10,161	9,472	9,229	9,315
- Petroleum gas (kl)	82	94	68	52	33
- City gas (1,000 m ³)	442	418	333	341	343
- Hot water (GJ)	1,916	1,829	1,710	3,898	1,734
- Cold water (GJ)	52,074	47,826	32,946	29,072	30,768
CO ₂ emissions (Scope 1 + 2) (t-CO ₂)	64,221	63,657	56,883	56,061	59,220
CO ₂ emissions (Scope 1)	28,070	27,930	25,857	25,048	25,321
CO ₂ emissions (Scope 2)	36,151	35,727	31,026	31,013	33,899
CO ₂ emissions (Scope 3) (t-CO ₂)	—	—	—	1,184,705	1,291,580
Water usage (m ³)	245,408	249,159	162,859	173,869	166,823
Water discharge (m ³)	—	—	—	—	145,553
Waste emissions (t)	2,481	2,407	2,530	2,372	8,519
Recycled (in-house)	—	—	—	—	4,788
Non-recycled (in-house)	—	—	—	—	3,731

Notes:

- From the fiscal year ended March 31, 2023, the scope of coverage for each data set has been expanded to include MSH, MSC, MSE, MSL, MSCS, MST, Marukyo Logistics Co., Ltd. (Osaka), and Marukyo Logistics Co., Ltd. (Ehime).
- The scope of coverage for figures up to the fiscal year ended March 31, 2022 is as follows:
Total energy usage and CO₂ emissions: Companies that submit periodic reports under the Energy Conservation Law; Water usage: MSH and MSC; Waste emissions: MSC bases that have obtained green management certification

MSH: MITSUI-SOKO HOLDINGS, MSC: MITSUI-SOKO, MSE: MITSUI-SOKO EXPRESS, MSL: MITSUI-SOKO LOGISTICS, MSCS: MITSUI-SOKO Supply Chain Solutions, MST: MITSUI-SOKO TRANSPORT

Consolidated Financial Statements

MITSUI-SOKO HOLDINGS Co., Ltd. and its Consolidated Subsidiaries
Years ended March 31

Consolidated Balance Sheet

(Millions of yen)

	2021/03	2022/03	2023/03
Assets			
Current assets	63,407	77,354	76,515
Cash and deposits	23,225	23,109	34,480
Notes and operating accounts receivable—trade, and contract assets	32,402	41,155	32,291
Inventories	843	2,045	1,999
Other	6,991	11,112	7,796
Allowance for doubtful accounts	(55)	(67)	(52)
Non-current assets	174,964	180,942	182,163
Property, plant and equipment	136,258	139,493	138,730
Intangible assets	8,289	8,700	10,521
Investments and other assets	30,415	32,748	32,911
Total assets	238,371	258,297	258,679
Liabilities			
Current liabilities	63,715	65,441	54,227
Notes and operating accounts payable—trade	18,367	22,604	16,893
Short-term loans payable	6,440	2,049	706
Current portion of long-term loans payable	12,168	9,630	8,461
Lease liabilities	779	1,223	1,703
Income taxes payable	5,427	4,631	2,696
Provision for bonuses	3,467	3,863	3,884
Other	17,063	21,440	19,881
Non-current liabilities	106,126	104,224	100,373
Bonds payable	25,000	25,000	25,000
Long-term loans payable	64,270	57,317	50,900
Lease liabilities	1,033	4,174	5,848
Deferred tax liabilities	4,434	4,780	5,668
Net defined benefit liability	6,630	6,562	6,467
Other	4,757	6,388	6,488
Total liabilities	169,842	169,666	154,601
Net assets			
Shareholders' equity	56,444	69,298	80,900
Capital stock	11,100	11,100	11,156
Capital surplus	5,548	5,548	5,603
Retained earnings	39,898	52,752	64,244
Treasury shares	(103)	(103)	(103)
Accumulated other comprehensive income	6,253	10,159	12,385
Valuation difference on available-for-sale securities	3,852	3,568	4,295
Deferred gains or losses on hedges	0	2	(0)
Foreign currency translation adjustment	1,036	4,665	6,560
Remeasurements of defined benefit plans	1,364	1,924	1,528
Non-controlling interests	5,831	9,172	10,792
Total net assets	68,529	88,631	104,078
Total liabilities and net assets	238,371	258,297	258,679

Consolidated Statement of Income

(Millions of yen)

	2021/03	2022/03	2023/03
Operating revenue	253,559	301,022	300,836
Warehousing fee income	35,500	35,037	38,005
Stevedoring income	31,090	31,603	33,510
Port terminal fee income	15,720	17,019	17,736
Transportation income	123,359	164,367	156,156
Real estate income	8,914	8,808	8,813
Other	38,974	44,185	46,614
Operating cost	218,094	256,743	256,142
Operating gross profit	35,465	44,278	44,694
Selling, general and administrative expenses	17,804	18,338	18,732
Operating profit	17,661	25,939	25,961
Non-operating income	1,599	1,316	2,007
Non-operating expenses	2,019	1,702	1,436
Ordinary profit	17,240	25,553	26,533
Extraordinary income	5,683	—	496
Extraordinary losses	3,883	—	—
Profit before income taxes	19,040	25,553	27,029
Income taxes	6,530	7,437	8,310
Profit	12,510	18,115	18,719
Profit attributable to non-controlling interests	961	3,611	3,102
Profit attributable to owners of parent	11,549	14,503	15,617

Consolidated Statement of Comprehensive Income

(Millions of yen)

	2021/03	2022/03	2023/03
Profit	12,510	18,115	18,719
Other comprehensive income	3,125	4,351	2,602
Valuation difference on available-for-sale securities	(1,352)	(284)	727
Deferred gains or losses on hedges	0	2	(2)
Foreign currency translation adjustment	2,875	3,454	2,178
Remeasurements of defined benefit plans, net of tax	1,183	564	(369)
Share of other comprehensive income of entities accounted for using equity method	418	614	68
Comprehensive income	15,635	22,467	21,321
Owners of parent	14,221	18,410	17,842
Non-controlling interests	1,413	4,057	3,479

Consolidated Financial Statements

MITSUI-SOKO HOLDINGS Co., Ltd. and its Consolidated Subsidiaries
Years ended March 31

Consolidated Statement of Changes in Net Assets

	(Millions of yen)							
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Accumulated other comprehensive income	Non-controlling interests	Total net assets
2021/03								
Balance at beginning of current period	11,100	5,536	29,591	(103)	46,125	3,580	5,136	54,842
Changes of items during period								
Dividends of surplus	—	—	(1,241)	—	(1,241)	—	—	(1,241)
Profit attributable to owners of parent	—	—	11,549	—	11,549	—	—	11,549
Purchase of treasury shares	—	—	—	(0)	(0)	—	—	(0)
Change in treasury shares of parent arising from translations with non-controlling shareholders	—	11	—	—	11	—	—	11
Net changes of items other than shareholders' equity	—	—	—	—	—	2,672	694	3,367
Total changes of items during period	—	11	10,307	(0)	10,319	2,672	694	13,686
Balance at end of current period	11,100	5,548	39,898	(103)	56,444	6,253	5,831	68,529
2022/03								
Balance at beginning of current period	11,100	5,548	39,898	(103)	56,444	6,253	5,831	68,529
Cumulative effects of changes in accounting policies	—	—	(35)	—	(35)	—	—	(35)
Restated balance of changes in accounting policies	11,100	5,548	39,863	(103)	56,408	6,253	5,831	68,493
Changes of items during period								
Dividends of surplus	—	—	(1,614)	—	(1,614)	—	—	(1,614)
Profit attributable to owners of parent	—	—	14,503	—	14,503	—	—	14,503
Purchase of treasury shares	—	—	—	(0)	(0)	—	—	(0)
Change in treasury shares of parent arising from translations with non-controlling shareholders	—	—	—	—	—	—	—	—
Net changes of items other than shareholders' equity	—	—	—	—	—	3,906	3,341	7,247
Total changes of items during period	—	—	12,889	(0)	12,889	3,906	3,341	20,137
Balance at end of current period	11,100	5,548	52,752	(103)	69,298	10,159	9,172	88,631
2023/03								
Balance at beginning of current period	11,100	5,548	52,752	(103)	69,298	10,159	9,172	88,631
Cumulative effects of changes in accounting policies	—	—	—	—	—	—	—	—
Restated balance of changes in accounting policies	11,100	5,548	52,752	(103)	69,298	10,159	9,172	88,631
Changes of items during period								
Issuance of new shares	55	55	—	—	110	—	—	110
Dividends of surplus	—	—	(4,125)	—	(4,125)	—	—	(4,125)
Profit attributable to owners of parent	—	—	15,617	—	15,617	—	—	15,617
Purchase of treasury shares	—	—	—	(0)	(0)	—	—	(0)
Change in treasury shares of parent arising from translations with non-controlling shareholders	—	—	—	—	—	—	—	—
Net changes of items other than shareholders' equity	—	—	—	—	—	2,225	1,619	3,845
Total changes of items during period	55	55	11,491	(0)	11,602	2,225	1,619	15,447
Balance at end of current period	11,156	5,603	64,244	(103)	80,900	12,385	10,792	104,078

Consolidated Statement of Cash Flows

(Millions of yen)

	2021/03	2022/03	2023/03
Cash flows from operating activities			
Profit before income taxes	19,040	25,553	27,029
Depreciation	8,783	8,721	9,498
Amortization of goodwill	1,053	720	302
Impairment loss	3,407	—	—
Gain on return of assets from retirement benefits trust	—	—	(496)
Increase (decrease) in allowance for doubtful accounts	(251)	43	(31)
Increase (decrease) in provision for bonuses	454	363	2
Increase (decrease) in net defined benefit liability	102	(90)	(120)
Interest and dividend income	(562)	(433)	(642)
Interest expenses	969	859	871
Share of (profit) loss of entities accounted for using equity method	(148)	(271)	(366)
Loss (gain) on sales of property, plant and equipment	24	(20)	(119)
Loss on retirement of non-current assets	136	135	80
Loss (gain) on sales of investment securities	(5,487)	(32)	—
Loss (gain) on sales of shares of subsidiaries and associates	471	—	—
Decrease (increase) in notes and operating accounts receivable—trade	(4,500)	(7,835)	9,854
Increase (decrease) in notes and operating accounts payable—trade	2,568	3,743	(6,156)
Other, net	777	2,742	325
Subtotal	26,840	34,198	40,030
Interest and dividend income received	679	621	914
Interest expenses paid	(1,002)	(854)	(871)
Income taxes paid	(5,260)	(10,842)	(7,733)
Net cash provided by (used in) operating activities	21,257	23,123	32,340
Cash flows from investing activities			
Purchase of property, plant and equipment	(6,791)	(5,411)	(2,508)
Proceeds from sales of property, plant and equipment	176	72	181
Purchase of intangible assets	(1,206)	(1,850)	(3,237)
Proceeds from sales of intangible assets	3	3	2
Purchase of investment securities	(123)	(122)	(22)
Proceeds from sales of investment securities	7,388	47	—
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	1,094	—	—
Proceeds from sales of shares of subsidiaries and associates	117	—	—
Payments of loans receivable	(12)	(26)	(13)
Collection of loans receivable	157	21	41
Payments into time deposits	(186)	(1)	(771)
Proceeds from withdrawal of time deposits	184	217	1
Net cash provided by (used in) investing activities	803	(7,049)	(6,326)
Cash flows from financing activities			
Increase in short-term loans payable	45,500	116,023	85,857
Decrease in short-term loans payable	(41,316)	(120,500)	(87,422)
Proceeds from long-term loans payable	3,357	3,501	1,997
Repayments of long-term loans payable	(16,509)	(13,095)	(9,708)
Redemption of bonds	(10,000)	—	—
Cash dividends paid	(1,241)	(1,614)	(4,125)
Dividends paid to non-controlling shareholders	—	—	(2,111)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(200)	—	—
Other, net	(1,271)	(1,532)	(541)
Net cash provided by (used in) financing activities	(21,683)	(17,218)	(16,053)
Effect of exchange rate change on cash and cash equivalents	960	1,249	634
Net increase (decrease) in cash and cash equivalents	1,338	104	10,594
Cash and cash equivalents at beginning of period	21,380	22,718	22,822
Cash and cash equivalents at end of period	22,718	22,822	33,417

Note: Due to the increased financial significance of "Dividends paid to non-controlling shareholders" included in "Other" under "Cash flows from financing activities" up to and including the fiscal year ended March 31, 2022, these are being stated separately from the fiscal year ended March 31, 2023.

Group Network

As of March 31, 2023

MITSUI-SOKO Co., Ltd.Tokyo	Domestic and Overseas Logistics/Port Transportation
Mitsui-Soko Kyushu Co., Ltd.Fukuoka	Noble Business International Ltd.Hong Kong
Mitsui-Soko Business Partners Co., Ltd.Tokyo	Mitex (Tianjin) Co., Ltd.China
IM Express Co., Ltd.Tokyo	Nantong Sinavico International Logistics Co., Ltd.China
Sanso K.K.Tokyo	Mitsui-Soko (Taiwan) Co., Ltd.Taiwan
Toko Maruraku Transportation Co., Ltd.Kanagawa	Mitsui-Soko (Korea) Co., Ltd.Korea
Sanso Kouun Co., Ltd.Aichi	Mitsui-Soko (Singapore) Pte. Ltd.Singapore
Sanko Trucking Co., Ltd.Aichi	Mitsui-Soko Vietnam Co., Ltd.Vietnam
Sanei K.K.Mie	Mitsui-Soko (Thailand) Co., Ltd.Thailand
Mitsunori CorporationFukui	Mitsui-Soko (Chiangmai) Co., Ltd.Thailand
Mitsui Warehouse Terminal Service Co., Ltd.Osaka	Mits Logistics (Thailand) Co., Ltd.Thailand
Sanyu Service Co., Ltd.Osaka	Mits Transport (Thailand) Co., Ltd.Thailand
Kobe Sunso Koun Co., Ltd.Hyogo	MS North Star Logistics Co., Ltd.Thailand
Sun Transport Co., Ltd.Hyogo	Mitsui-Soko (Malaysia) Sdn. Bhd.Malaysia
MK Services Co., Ltd.Hyogo	Mitsui-Soko Agencies (Malaysia) Sdn. Bhd.Malaysia
Seiyu Koun Co., Ltd.Fukuoka	Integrated Mits Sdn. Bhd.Malaysia
Hakata Sanso-Butsuryu Co., Ltd.Fukuoka	PT Mitsui-Soko IndonesiaIndonesia
Naha International Container Terminal, Inc.Okinawa	Mitsui-Soko (U.S.A.) Inc.U.S.A.
Mitsui-Soko (China) Investment Co., Ltd.China	Mitsui-Soko (Americas) Inc.U.S.A.
Mitsui-Soko International Pte. Ltd.Singapore	Mitsui-Soko Mexico S.A. de C.V.Mexico
Mitex Logistics (Shanghai) Co., Ltd.China	PST CLC Mitsui-Soko, a.s.Czech Republic
MSC Trading (Shanghai) Co., Ltd.China	PST Hungary Kft.Hungary
Shanghai MITS Commerce & Trade Co., Ltd.China	Shanghai Jinjiang Mitsui-Soko International Logistics Co., Ltd.*China
Mitex Shenzhen Logistics Co., Ltd.China	Nantong Sinavico International Logistics Co., Ltd.*China
Mitex International (Hong Kong) Ltd.Hong Kong	AW Rostamani Logistics LLC*U.A.E
Mitex Multimodal Express Ltd.Hong Kong	

MITSUI-SOKO EXPRESS Co., Ltd.Tokyo	Airfreight Forwarding
MSE CHINA (GUANGZHOU) CO., LTD.China	MSE EUROPE TASIMACILIK, ORGANIZASYON, LOJISTIK LIMITED SIRKETITurkey
MSE EXPRESS AMERICA, INC.U.S.A.	MS EXPRESS SOUTH AFRICA (PTY) LTD.South Africa
MSE EXPRESS MEXICO, S.A. DE C.V.Mexico	MSE CHINA (BEIJING) CO., LTD.*China
MSE do Brasil Logistica Ltda.Brazil	PT. PUNINAR MSE INDONESIA*Indonesia
MSE EXPRESS (THAILAND) CO., LTD.Thailand	MSE FORWARDERS INDIA PVT. LTD.*India
N.V. MSE EUROPE S.A.Belgium	

MITSUI-SOKO LOGISTICS Co., Ltd.Tokyo	3PL/LLP (Distribution/Sales logistics)
Hokkaimitsui-Soko Logistics Co., Ltd.Hokkaido	Co-next Inc.Tokyo
MS Logitech Service Co., Ltd.Osaka	

MITSUI-SOKO Supply Chain Solutions, Inc.Tokyo	3PL/LLP (Procurement/Production logistics)
Logistics Operation Service Co., Ltd.Tokyo	MS Supply Chain Solutions (Malaysia) Sdn. Bhd.Malaysia
MS Supply Chain Solutions (Thailand) Ltd.Thailand	

MITSUI-SOKO TRANSPORT Co., Ltd.Osaka	Land Transportation
Marukyo Logistics Co., Ltd. (Osaka)Osaka	Marukyo Shokusan Co., Ltd.Osaka
Marukyo Logistics Co., Ltd. (Ehime)Ehime	Kiwa General Service Co., Ltd.Wakayama
AMT Co., Ltd.Ehime	Shanghai Marukyo Transportation Co., Ltd.China
Marukyo Logistics Co., Ltd. (Kyushu)Fukuoka	Zhangjiagang Bonded Area
Marukyo Group CooperativeOsaka	Marukyo Transportation & Trade Co., Ltd.China
Swallow Logistics Co., Ltd.Wakayama	

MITSUI-SOKO HOLDINGS Co., Ltd.Tokyo	Holding Company, Real Estate Business
MITSUI-SOKO BIZPORT Co., Ltd.Tokyo	

*Companies accounted for using equity method

Company Information/Investor Information

As of March 31, 2023

Company Information

- Company name** MITSUI-SOKO HOLDINGS Co., Ltd.
- Date of establishment** October 11, 1909
- Head office** 3-20-1, Nishi-Shimbashi, Minato-ku, Tokyo 105-0003, Japan
- Paid-in capital** ¥11,156,000,000
- Accounting period** From April 1 every year to March 31 the following year
- Accounting auditors** KPMG AZSA LLC
- Main business areas** Logistics business, real estate business
- Companies for consolidated financial statements** Consolidated subsidiaries: 76
Companies accounted for using equity method: 6
- Number of employees** 8,057 (non-consolidated 887)
- Websites** Corporate website: <https://www.mitsui-soko.com/en>
Investor Relations: <https://www.mitsui-soko.com/en/ir/>

Stock Information

- Common stock authorized** 80,000,000 shares
- Common stock issued** 24,921,802 shares
- Number of shareholders** 13,937
- Number of shares** 100 shares per trading unit
- Stock exchange listing** Tokyo Stock Exchange
- Securities code** 9302
- Shareholder register agent** Sumitomo Mitsui Trust Bank, Limited
1-4-1 Marunouchi, Chiyoda-ku, Tokyo

Major shareholders

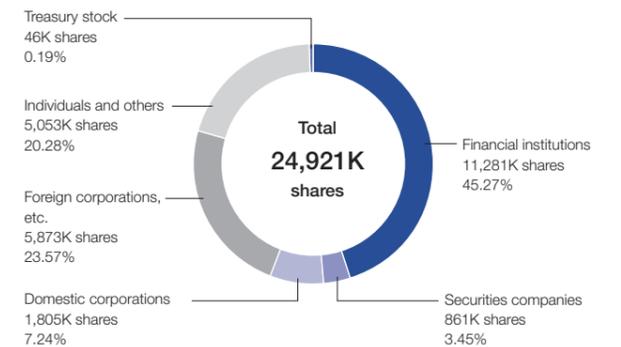
Name	Number of shares held (in thousands)	Percentage of total shares held
The Master Trust Bank of Japan, Ltd. (Trust accounts)	2,742	11.02
Custody Bank of Japan, Ltd. (Trust accounts)	2,546	10.23
TAIJU LIFE INSURANCE Co., Ltd.	1,569	6.30
Mitsui Sumitomo Insurance Co., Ltd.	1,401	5.63
Sumitomo Mitsui Banking Corporation	696	2.80
Mitsui-Soko Group Employee Shareholders	519	2.08
Takenaka Corporation	496	1.99
Sumitomo Mitsui Trust Bank, Ltd.	437	1.75
JPMorgan Securities Japan Co., Ltd.	337	1.35
STATE STREET BANK AND TRUST COMPANY 505223	318	1.28

Note: The number of shares held has been rounded down to the nearest thousand. The percentage of total shares held is calculated by rounding to the second decimal place and subtracting treasury stock (46,808 shares).

ESG-Related External Evaluations



Breakdown of shareholders



Note: The number of shares has been rounded down to the nearest thousand, while the ratio of the number of shares is rounded to the second decimal place.

Stock Price and Trading Volume

